

## Board of Directors (in Public)

### Item 6.1.1

**Subject:** CMAST Leadership Board CiC Key Issues Report  
**Date of Meeting:** 24<sup>th</sup> September 2024  
**Presented by:** Liz Bishop, Chief Executive Officer  
**Meeting Held:** 2<sup>nd</sup> August and 6<sup>th</sup> September 2024  
**Attended by:** Liz Bishop, Chief Executive Officer

This report sets out the key assurances, risks and actions from the recent CMAST (Cheshire and Merseyside Acute and Specialist Trust) Leadership Board Committee in Common (CiC) meeting. Areas for escalation to the Board of Directors are included below as required.

### 1. Summary

CMAST Leadership Board met on 2nd August and discussed three substantive items as follows:

Carnall Farrar presented on the opportunities the national Federated Data Platform programme offers to C&M Trusts as early adaptor sites. The population health management data product is already under discussion via the Data into Action Board, and there is now the opportunity to explore a suite of products that would enable a shared elective patient waiting list. Carnall Farrar, who are working as part of the national programme, will link with CMAST to facilitate a demonstration of the products and will also contact individual Trusts to discuss and define next steps, including timeframes and local resource imperatives.

A discussion also took place on the system financial position and the national meeting, which was postponed as a result of the tragic incident in Southport. National colleagues will be seeking assurance from Trust leaders on the ability to deliver the organisation's financial plan. PWC work is ongoing with meetings underway with each of the trusts identified.

Liverpool colleagues also provided an update on the Liverpool Services Review next steps and progress to date.

CMAST Leadership Board also met on 6<sup>th</sup> September, including Trust Chairs, and discussed four substantive items as follows:

Ann Marr presented a summary of CMAST's Annual Plan, as she had presented to the ICB in July and which included highlights of a number of the main achievements for 23/24. Thereafter CMAST Programme Directors provided an outline of programme plans for 24/25, as well as updates on delivery progress year to date.

Claire Wilson, ICB Chief Finance Officer, provided an update on the system financial position, NHSE and partner scrutiny and the current areas of focus. Correspondence outlining initial recommendations from Simon Worthington, the NHSE partner placed with the ICB, had been circulated to CEOs recommending a number of measures to increase grip and control across organisations, highlighting the need for a rapid

adjustment in trajectory and approach.

Tony Mayer, Director MHLDC Provider Collaborative updated on Virtual Wards, the variance in performance against planned occupancy rates was noted, as well as the increased challenge for Trusts with multiple community/Place partners.

A review of the CMAST Joint Working Agreement and committees in common terms of reference was also presented to the Board with a request for review and support in commending this documentation to Trust Boards for adoption this request appears elsewhere on this Board agenda.

Updates were also received at both meetings on the following areas:

- System financial report
- System performance update

## **2. Recommendations**

- I. The Board of Directors is asked to **note** the update.
- II. The Board is asked to **endorse** the recommendation that until such time as CMAST proposes the establishment of a Committee in Common to deal with and make decisions on specific issues (through documented delegation) that the Board be briefed on the business progressed by CMAST through the CEO report.